



Date established 1989 Date operations started 20 January 1990

Description Performs wet-lease operations for major carriers as well as international charter flights on behalf of tour operators and the US military. The airline also flies scheduled services to Guyana.

History Established by Dan McKinnon, former head of the then Civil Aeronautics Board (CAB), primarily to provide feeder services to EL Al's gateways in North America and to provide services for Club Med. Operated Governor George W Bush presidential campaign aircraft.

Employees total 230

Executives
 Chairman, President and CEO Dan McKinnon
 VP Maintenance Ray Reyes
 VP Marketing Bruno Scaldaferrri
 Director, Maintenance Bill Kerr
 Director, Marketing Syd Cohen
 Director, Operations Edward Dascoli
 Director, Purchasing Niki Efthymiou
 Director, Traffic Bill Grobasky
 VP Operations Paul Miller
 Manager, Ground Services Robert Frongillo

Fleet
 2 x Boeing 737-800
 3 x Boeing 757-200

Orders
 1 x Boeing 757-200

Main bases New York - Kennedy

Destinations (international scheduled) Georgetown

North Cariboo Air (NCB)

Box 6789, Fort St John, British Columbia, V1J 4J2, Canada

Tel +1 (250) 787 0311 Fax +1 (250) 787 6086 E-mail ncf@pris.bc.ca

Services charter, international, regional,

Parent organisation/shareholders Dan Wuthrich, Peter Scheiwiller

Date established 1957 **Date operations started** 15 May 1957

Description Provides general charter services and support flights for oil and geological exploration companies.

Executives President Dan Wuthrich

Fleet
 1 x de Havilland DHC-6 Twin Otter Series 100
 1 x Raytheon Aircraft Beech 1900C Airliner

Main bases Fort Saint John

North Vancouver Air [VL] (NRV)

5360 Airport Rd South, Richmond, V7B 1B4, Canada

Tel +1 (604) 278 1608 Fax +1 (604) 278 2608 E-mail travelinfo@northvanair.com

Website http://www.northvanair.com

Services scheduled, charter, regional, passenger and cargo

Parent organisation/shareholders Anthony Kuun, Lisa Villeneuve, Zoltan Kuun

Date established 1994

Description Specialises in scheduled passenger and charter flights throughout the Pacific Northwest.

History Established by the three owners as a charter airline. Scheduled flights were begun in summer 1994 with a service from Vancouver to Tofino, and scheduled cargo flights added for UPS the following year.

Employees total 25

Executives Chief Pilot Anthony Kuun

Administration Manager Lise Villeneuve

Marketing Manager Shelley Tate

Fleet
 3 x British Aerospace Jetstream 31

Main bases Vancouver International

Destinations (international scheduled) Seattle

Destinations (domestic scheduled) Tofino, Vancouver

North Wright Airways [HW] (NWL)

Bag Service 2200, Norman Wells, Northwest Territories, X0C 0V0, Canada

Tel +1 403 587 2288 Fax +1 403 587 2962

Services scheduled, charter, domestic, passenger and cargo

Alliances Air Canada

Date established 1986

Description Commuter airline serving several communities in the Northwest Territories. Charters are also flown.

History Formerly known as Nahanni Air Services and North Wright Air.

Executives President Warren Wright

Fleet
 1 x de Havilland DHC-6 Twin Otter Series 100
 2 x Cessna 208B Grand Caravan
 1 x Raytheon Beech 99

Northern Air Cargo [NC] (NAC)

3900 West International Airport Road, Anchorage, Alaska, 99502, USA

Tel +1 (907) 243 3331 Fax +1 (907) 249 5190 Sita ANCNAXH E-mail info@northernaircargo.com

Website http://www.northernaircargo.com

Services scheduled, charter, international, regional, domestic, cargo

Date established 1956

Description Alaska's first and only scheduled all-cargo airline, offering services to destinations within Alaska, and to Canada and the Pacific Northwest. NAC holds an experimental certificate for foreign cargo service between Anchorage, Magadan and Khabarovsk. Sister company Northern Air Fuel operates fuel-supply services in Alaska.

History Founded initially as Sholton & Carlson Inc

Executives CEO Rita Sholton

VP Robert Butch Hallford

VP Sales Todd T Wallace

Chief Pilot John Steiner

Director, Quality Control and Chief Inspector Jeff Landrum

Fleet
 2 x Boeing 727-100F
 13 x Douglas DC-6A/B

Main bases Anchorage International

Destinations (domestic scheduled) Aleutna, Anchorage, Aniak, Barrow, Bethel, Cold Bay, Dillingham, Emmonak, Fairbanks, Galena, Iliamna, King Salmon, Kodiak, Kotzebue, McGrath, Nome, Prudhoe Bay/Deadhorse, St Marys, St Paul Island, Unalakleet

Northwest Airlines [NW] (NWA)

5101 Northwest Drive, St Paul, Minnesota, 55111-3034, USA

Tel +1 612 726 2331 Fax +1 612 726 3942

Website http://www.nwa.com

Services scheduled, charter, international, regional, domestic, passenger and cargo

Parent organisation/shareholders Richard C Blum (11%), Alfred Checchi (11%), employees (27%), Gary Wilson (11%)

Airline subsidiaries/shareholdings Champion Air (40%), Continental Airlines (14%), Express Airlines I (100%), Mesaba Airlines (27.9%), Northwest Airlines Cargo (100%).

Alliances Air China, Air Exel Netherland, Alaska Airlines, Alitalia, American Eagle Airlines, America West Airlines, Big Sky Airlines, Braathens, Business Express Airlines, Continental Airlines, Cyprus Airways, Euroings, Express Airlines I, Hawaiian Airlines, Japan Air System, Kenya Airways, KLM alps, KLM alps/Air Alps Aviation, KLM cityhopper, KLM Royal Dutch Airlines, KLM uk, Malaysia Airlines, Mesaba Airlines, Nippon Cargo Airlines, Pacific Island Aviation

Date established 1 September 1926 **Date operations started** 1 October 1926

Description World's ninth-largest airline, serving more than 42 international and 113 domestic destinations. With its affiliate airlines, this is extended to more than 500 cities in over 100 countries throughout Asia, Africa, the Americas, Europe and the Middle East.

History Founded in 1926 as Northwest Airways to transport mail between Minneapolis/St Paul and Chicago, and was re-incorporated in 1934 when it adopted the present title. The carrier merged with Republic Airlines in 1986. Northwest has marketing agreements with Express Airlines I, Mesaba Airlines and Pacific Island Aviation, which operate feeder services under the name Northwest Airlinck. In 1989, the airline became privately held by a group of investors headed by Alfred Checchi, Gary Wilson and Fred Malek, but returned to the public stock market (NASDAQ) in March 1994.

Employees total 53,000

Executives Chairman Gary L Wilson

President Douglas M Steerland

CEO Richard H Anderson

Executive VP and CFO Mickey Foret

Exec VP Cstmer Svcs and President - Michigan ops Raymond Vecci

Exec VP International, Sales & Information Services Philip C Haan

Executive VP Worldwide Marketing & Distribution Timothy J Griffin

Senior VP Human Resources Thomas Morchilov

Senior VP Alliances Doug Birdsall

Senior VP Finance Hiram Cox

Senior VP Labor Relations Bob Brodin

Senior VP Legal Affairs Bernhardt Wruble

Senior VP Technical Operation Steve E Gorman

Fleet
 21 x Airbus A319-100
 70 x Airbus A320-200
 30 x Boeing 727-200 Advanced
 20 x Boeing 747-200B
 10 x Boeing 747-200F
 14 x Boeing 747-400
 48 x Boeing 757-200
 24 x McDonnell Douglas DC-10-30
 21 x McDonnell Douglas DC-10-40
 9 x McDonnell Douglas DC-9-10
 115 x McDonnell Douglas DC-9-30
 12 x McDonnell Douglas DC-9-40
 35 x McDonnell Douglas DC-9-50

Orders
 53 x Airbus A319-100
 12 x Airbus A320-200
 40 x Airbus A330-300
 2 x Boeing 747-400
 5 x Boeing 757-200
 11 x Bombardier (Canadair) CRJ200LR
 20 x Boeing 757-300

Main bases Minneapolis/St Paul International

Hubs Amsterdam Schiphol, Detroit Metropolitan Wayne County, Memphis International, Minneapolis/St Paul International, Tokyo International

Destinations (international scheduled) Acapulco, Amsterdam, Bangkok, Beijing, Bermuda, Calgary, Cancun, Cozumel, Delhi, Edmonton, Frankfurt, Grand Cayman Island, Guam, Hong Kong, Ixtapa/Zihuatanejo, Kaohsiung, Kuala Lumpur, Liberia, London, Manila, Mexico City, Montego Bay, Montreal, Mumbai, Nagoya, Nice, Osaka, Paris, Puerto Plata, Puerto Vallarta, Punta Cana, Rome, Quebec, Regina, Saipan, Saskatoon, San Jose Cabo, San Juan (PR), Seoul, Shanghai, Singapore, Taipei, Tokyo, Toronto, Vancouver, Winnipeg

Destinations (domestic scheduled) Albany NY, Albuquerque, Allentown/Bethlehem/Easton, Anchorage, Atlanta, Austin, Baltimore, Baton Rouge, Billings, Birmingham, Bismarck, Boise, Boston, Bozeman, Buffalo, Columbus, Chicago, Charleston SC, Cedar Rapids, Charlotte, Cincinnati, Cleveland, Colorado Springs, Columbus GA, Columbus OH, Dallas/Fort Worth, Dayton, Denver, Dubuque, Des Moines, Detroit, Duluth/Superior, Fairbanks, Fargo, Fayetteville AR, Flint, Fort Lauderdale, Fort Myers, Fort Wayne, Great Falls, Green Bay, Grand Forks, Grand Rapids MI, Greensboro/High Point, Greenville SC, Gulfport/Biloxi, Harrisburg, Hartford, Hilo, Honolulu, Houston, Indianapolis, Jackson MS, Jacksonville FL, Kalamazoo, Kalispell, Kansas City, Knoxville, Kona, La Crosse, Lansing, Las Vegas, Lincoln, Little Rock, Los Angeles, Louisville, Madison, Manchester, Memphis, Miami, Milwaukee, Minneapolis/St Paul, Minot, Missoula, Nashville, New Orleans, New York, Norfolk VA, Oakland, Oklahoma City, Omaha, Ontario, Orlando, Palm Springs, Philadelphia, Phoenix, Pittsburgh, Portland, Providence, Raleigh/Durham, Rapid City, Reno, Richmond (US), Rochester MN, Rochester NY, Sacramento, Saginaw, Salt Lake City, San Antonio, San Diego, San Francisco, San Jose, Santa Ana, Sarasota/Bradenton, Seattle, Sioux City, Sioux Falls, South Bend, Spokane, Steamboat Springs, St Louis, Syracuse, Tampa, Traverse City, Tucson, Vail, Valparaiso, Washington, Westchester County, West Palm Beach, Wichita

Norwegian Air Shuttle [NB] (NAX)

PO Box 115, Gamle Sarøyvei 25, Fornebu, N-1331, Norway

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Services charter, regional, domestic,

Parent organisation/shareholders Ankerlokken Holding (10%), Arne Eggen (5%), Bjorn Kise (5%), Bjorn Kjos (45%), Edvard Klev (2.5%), Hovengen Oyvind (5%), Svein Eskedal (5%), Svein Klev (20%), Arne Ribe (2.5%)

Alliances Braathens

Date established January 1993 **Date operations started** January 1993

Description Operates ad-hoc charter, inclusive-tour and contract flights, and also acts as a subcarrier for Braathens.