



Canada 3000 Airlines [2T] (CMM)

27 Fasken Drive, Toronto, Ontario, M9W 1K6, Canada

Tel +1 (416) 674 0257 **Fax** +1 (416) 674 0256 **Telex** 447002T **Website** www.canada3000.com/

Services charter, international, domestic, passenger

Parent organisation/shareholders Canadian Investors, Deluce Investments Inc, Employees

Date established 1 April, 1988 **Date operations started** 1 December, 1988

Description Operates international and domestic charter flights for the leisure travel industry in Canada.

History Began operations in 1988 as Air 2000 Airlines. During 1998, Canada 3000 launched its own tour operator, called C3 Leisure.

Employees total 1,406 **Engineering staff** 125

Flightcrew 220

Executives

| | |
|---|--------------------|
| Chairman | John M S Lecky |
| President | Angus J Kinnear |
| UK director | Roxanne Schumacher |
| Senior VP commercial affairs | David DH Hardyoin |
| Senior VP corporate affairs and chief financial officer | Donald P Kennedy |
| VP designate flight operations | Vic Charlebols |
| VP engineering and maintenance | Alan Pidgeon |
| VP finance | Linda Turk |
| VP flight operations | Capt D V Thompson |
| VP sales and marketing | Brad C Rawson |
| Chief pilot | Capt Steve Fenton |

Fleet 6 x Airbus Industrie A320-200

2 x Airbus Industrie A330-200

5 x Boeing 757-200

Orders 2 x Airbus Industrie A320-200

Destinations (scheduled) Amsterdam, Anchorage, Auckland, Calgary, Düsseldorf, Edmonton, Fort Lauderdale, Fort Myers, Halifax, Hamburg, Honolulu, Kahului, Kauai Island, Kona, Las Vegas, Los Angeles, Moncton, Montreal, Munich, Nadi, Orlando, Ottawa, Palm Springs, Phoenix, Rarotonga, Reykjavik, Sarasota/Bradenton, St Johns, St Petersburg, Stuttgart, Sydney, Toronto, Vancouver, Victoria, Vienna, Whitehorse, Winnipeg

Canada West Airlines (CWA)

740-1441 Aviation Park NE, Calgary, Alberta, T2E 8M7, Canada

Tel +1 403 295 8844 **Fax** +1 403 275 5280

Services scheduled, international, cargo

Date established 1997

Description A new Canadian cargo carrier that intends to begin long haul operations using a Boeing 747 freighter. Services will start with scheduled cargo flights from Calgary to Frankfurt and Paris.

Canadian Airlines [CP] (CDN)

Calgary, Alberta, T2P 2W2, Canada

Tel +1 403 294 2000 **Fax** +1 403 294 2066 **Telex** 03-821 124

Sita YYCGPCP **Website** www.cdnair.ca/

Services scheduled, charter, international, regional, domestic, passenger and cargo

Parent organisation/shareholders American Airlines (30%), PWA

Subsidiaries/shareholdings Canadian Regional Airlines (100%), MTU Maintenance Canada

Alliances Air Alma., Air Georgian, Air Pacific, Alaska Airlines, Alitalia, Aloha Airlines, American Airlines, American Eagle Airlines, British Airways, Calm Air International, Cathay Pacific, Finnair, Helijet Airways, Horizon Air, Inter-Canadien (1991), Japan Airlines, LanChile, Pacific Coastal Airlines, Qantas Airways, Reno Air

Date established 27 March, 1987

Description Canada's second largest airline, operating an extensive domestic network with regional and long-haul flights to 30 destinations in 18 countries.

History Canadian Airlines International was formed in March 1987 when Canadian Pacific Air Lines, Eastern Provincial Airways, Nordair and Pacific Western Airlines amalgamated. Wardair Canada was incorporated in 1989.

Employees total 16,000

Executives

| | |
|---|--------------------|
| Chairman | Harold R Steele |
| President and chief executive | Kevin E Benson |
| VP and treasurer | David G Bell |
| Senior VP and chief financial officer | Douglas A Carty |
| Senior VP general counsel and corporate secretary | Stephen Sibold |
| Senior VP marketing and sales | Barbara R Amster |
| Senior VP planning | Donald B Casey |
| VP and controller | Mark A Williams |
| VP airports (North America) | Rod D Dewar |
| VP cargo | Barry W Rempel |
| VP corporate and government affairs | Stephen P Markey |
| VP financial planning and analysis | Brian McMenamy |
| VP flight operations | Robert B Weatherly |
| VP human resources | Ellen F Fiorillo |
| VP inflight services | Marshall Wilmot |
| VP international | Keith Pope |
| VP labour relations | Kevin C Howlett |
| VP maintenance and engineering | Ken Goosen |
| VP strategic planning | Rob Emrich |

VP Vancouver Barbara Feeser

Fleet

12 x Airbus Industrie A320-200

38 x Boeing 737-200

4 x Boeing 737-200C

4 x Boeing 747-400

10 x Boeing 767-300ER

10 x McDonnell Douglas DC-10-30

4 x Boeing 767-300ER

Orders

Destinations (scheduled) Alma, Arviat, Bagotville, Baie Comeau, Baker Lake, Banff, Bangkok, Beijing, Blanc Sablon, Boston, Brochet, Buenos Aires, Calgary, Cambridge Bay, Campbell River, Castlegar, Charlo, Charlottetown, Chesterfield Inlet, Chevery, Chibougamau, Chicago, Churchill, Chute des Passes, Cleveland, Comox, Coral Harbour, Cranbrook, Dallas/Fort Worth, Deer Lake, Denver, Detroit, Dryden, Edmonton, Flin Flon, Fort McMurray, Fort Nelson, Fort Saint John, Fort Smith, Fredericton, Gander, Gaspe, Gillam, Goose Bay, Grande Prairie, Halifax, Havre Saint Pierre, Hay River, High Level, Hong Kong, Honolulu, Houston, Iles de la Madeleine, Inuvik, Iqaluit, Kamloops, Kelowna, Kingston, Kuujuaarapik, La Grande, Lac Brochet, Las Vegas, Leaf Rapids, Lethbridge, London, London, Los Angeles, Lynn Lake, Manchester, Manila, Medicine Hat, Melbourne, Mexico City, Miami, Miramichi, Moncton, Mont Joli, Monterrey, Montreal, Nagoya, Nanaimo, Natashquan, New York, Norman Wells, Orlando, Osaka, Ottawa, Pakuashipi, Peace River, Penticton, Portland, Prince George, Prince Rupert, Pukatawagan, Quebec, Rainbow Lake, Raleigh/Durham, Rankin Inlet, Regina, Repulse Bay, Resolute, Roberval, Rome, Rouyn, Salt Lake City, San Diego, San Francisco, San Jose, Sandspit, Sao Paulo, Sarnia, Saskatoon, Sault Sainte Marie, Schefferville, Seattle, Sept-Iles, Sharmattawa, Smithers, South Indian Lake, St Anthony, St John, St Johns, St Pierre, Stephenville, Sudbury, Sydney, Tadoula Lake, Taipei, Terrace, The Pas, Thompson, Thunder Bay, Timmins, Tokyo, Toronto, Val D'Or, Vancouver, Victoria, Wabush, Whale Cove, Whitehorse, Windsor, Winnipeg, Yellowknife

Canadian Regional Airlines [K1] (CDR)

8050 22 Street NE, Calgary International Airport, Calgary, Alberta, T2E 7H6, Canada

Tel +1 (403) 974 2300 **Fax** +1 (403) 974 7760 **Telex** 03 821 124

Services scheduled, regional, domestic, passenger

Parent organisation/shareholders Canadian Airlines (100%)

Alliances Air Georgian, American Airlines

Date established January 1991

Description Canadian Regional serves 44 communities from Vancouver Island through Ontario.

History Formed in 1991 as a holding company to manage Canadian Airlines' (formerly PWA) investment in its regional carriers - Time Air, Ontario Express, Inter-Canadien and Calm Air. In April 1993 the 100% owned operations of Time Air and Ontario Express operations were amalgamated and began operating as Canadian Regional Airlines. The legal consolidation of Time Air and Ontario Express was completed in 1996.

Employees total 2,221

Executives

| | |
|---|-------------------|
| President and chief executive | Robert W Reding |
| Director | Kim Kapp |
| Director corporate accounting/bus planning | Ted Sheldon |
| Director customer service/corporate quality | Sue Dabrensky |
| Director flight operations | Peter Scheiwiller |
| Director inflight services | Rachel Borrelli |
| Director people and information systems | Doug Brennan |
| Senior VP customer relations and operations | Mary B Jordan |

Fleet

6 x ATR 42-300

10 x Bombardier Dash 8-100

14 x Bombardier Dash 8-300

33 x Fokker F28 Mk1000

2 x Fokker F28 Mk2000

2 x Shorts 360

Capital Cargo International Airlines (PT) (CCI)

9675 Tradeport Drive, Orlando, Florida, 32827, USA

Tel +1 407 855 2004 **Fax** +1 407 855 6620

Services charter, cargo

Date established 1995

Description Provides airport-to-airport transport services to central America, Costa Rica, Guatemala and El Salvador. The airline provides the aircraft, crew, maintenance and insurance, while its customers are responsible for all other operating expenses, including fuel.

History Founded by chairman Peter Fox. Obtained its operating certificate on 24 April 1996.

Executives

| | |
|--------------------------|--------------------|
| Chairman | Peter Fox |
| Director maintenance | Guillermo Castillo |
| Director operations | David Fleming |
| Director quality control | Robert McDougall |
| Director safety | Terry Jordon |
| Controller | Dave Correia |
| VP and general manager | Charles Greene |
| Chief pilot | Bill Howley |

Fleet

5 x Boeing 727-200 Advanced

Cardinal Airlines

USA

Website www.flycardinal.com/

Services scheduled, passenger

Date established February 1997